



- CONMEBOL -



ANNUAL REPORT 2021

75 ORDINARY CONGRESS - CONMEBOL - QATAR 2022

With a population of just 2.7 million, of which approximately 2.35 million are foreign immigrants, in the last few years, Qatar has been making a strong impression not only in the Middle East, but the world.

This country, which occupies a tiny peninsula in the Persian Gulf that shares its name, is considered a high human development state by the UN. It is also a high-income economy, backed by its enormous oil supplies.

Emir Tamin Bin Hamad, of the House of Thani, rules Qatar as an absolute monarch from its capital, Doha.

From November 21 to December 17, Qatar will be hosting the FIFA World Cup 2022. This is a significant milestone, as it will be the first Arab and Muslim country to host the most popular sports tournament in the world.

This year, CONMEBOL decided to join the celebration of this important event early, and hold its 75th Congress in Qatar in April, in preparation for the great party. Thus, it will begin to represent the continent in the Arab Peninsula, preparing the grounds for the display of South American talent that we know our national teams will bring to the World Cup. **Let's continue to Dream Big!**



HIGHLIGHTS 2021



100,000 VACCINES AGAINST COVID-19

President Alejandro Domínguez was personally involved in the negotiation that resulted in the donation of 100,000 vaccines against COVID-19 for CONMEBOL. With these vaccines, the CONMEBOL Copa América and club tournaments became even safer. It was thus how CONMEBOL became one of the first organizations in the world in leading a massive vaccination campaign for the great South American football family.



CONMEBOL RECOVERS USD 71 MILLION

The US Department of Justice ordered the return of USD 71 million to CONMEBOL, within the framework of a corruption case redress. These funds can be used in projects related to youth programs and camps, education, coaching and refereeing, community outreach, women's soccer, and rules and procedures in 2022, 2023, 2024 and 2025.



THE CONTINENT VIBRATED WITH THE CONMEBOL COPA AMÉRICA

The organization of the CONMEBOL Copa América 2021 implied a great organizational and logistical challenge, considering that preparations for it being hosted in Argentina and Colombia were already very advanced. When it was moved to Brazil, the CONMEBOL team stood up to the challenge and carried out an amazing tournament, with a thrilling final between two football world powers: Argentina and Brazil.



A POWERFUL GLOBAL ALLIANCE

The two continents with the greatest weight and history in world football have broadened and strengthened their alliance, by opening a joint CONMEBOL and UEFA office in London. This office will channel all projects that are currently being executed as well as other future cooperation plans.



A MILESTONE IN THE FIGHT AGAINST CORRUPTION

CONMEBOL has obtained the ISO 37001 certification, an anti-bribery management system. This is a recognition of the effort the institution has been putting in transparency and the fight against corruption since 2016.



3 FINALS IN 7 DAYS

Between November 20-27, Montevideo became the world football capital. The CONMEBOL organized the CONMEBOL Sudamericana, CONMEBOL Libertadores and Women's CONMEBOL Libertadores finals in this city. After a long period of restrictions placed due to the pandemic, the public showed that South American passion for this sport is stronger than ever.



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COPA AMERICA
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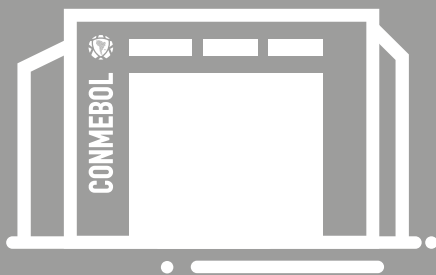
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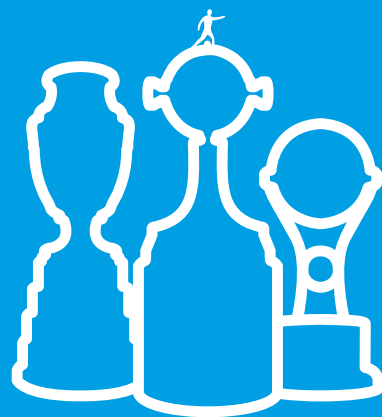
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South American football inspires us

With 2020 being a very tough year from a public health point of view with the start of the pandemic, 2021 soon offered us more encouraging prospects. The protocols that had allowed us to resume the tournaments continued to show their extremely high efficiency. CONMEBOL was able to add one more barrier against the disease to these measures by obtaining the donation of 100,000 COVID-19 vaccines. The Confederation thus became one of the first civil organizations in the world to undertake a massive immunization campaign in its community, vaccinating both male and female players, referees, coaches, and match officials. The progressive advance against COVID-19 allowed what I believe constituted the main difference comparing with 2020: fans returning to stadiums. The color, the bustle, and the overflowing passion fans bring to the matches are essential ingredients of our sport, especially in South America, where football is part of our culture's DNA.

This was seen in the magnificent CONMEBOL Copa América held in Brazil. Initially scheduled to be the first to be played in two countries, this edition of the oldest national team tournament in the continent had to be relocated due to unforeseen socio-political events. Thus, just days before the competition was due to begin, CONMEBOL focused all its human and technical resources to solve the organizational and logistical challenges that rose with the change of venue. Brazil ended up hosting the tournament, which completely fulfilled its sporting objective: to offer a month-long high-level competition, as an essential preparation for the teams facing the 2022 World Cup. We were also able to experience a great final, with a world classic between Brazil and Argentina, and the dazzling talent of the best soccer players on the planet displayed on the pitch. The Albiceleste, under the leadership of Lionel Messi, ended a 29-year drought by becoming champions.

Another important sports achievement was the fact that Montevideo became the world's sports capital for two weeks. The Uruguayan capital's hotels, plazas, stores and streets filled up with fans. Match transmissions reached 200 countries and territories around the world, and there was no corner of the planet in which South American football's magic did not reach. It served to showcase Uruguay and Montevideo before a world that was slowly beginning to open up after a pandemic.

The CONMEBOL Libertadores, CONMEBOL Sudamericana and Women's CONMEBOL Libertadores trophies were deservedly won by Brazilian teams. This dominion challenges other countries' clubs to react and increase their competitiveness within the tournaments. It pushes them to work harder when preparing their teams and to overcome their own limits. That is what football is all about: competition pushes you to improve.

Hosting the finals in Montevideo also allowed us to materialize a project that was a priority of mine for 2021: renewing the legendary Centenario Stadium. The lighting, the pitch, the stands, dressing rooms, transit areas, and other areas were renewed and optimized, thanks to a significant amount of investment. It is important to note that these works were carried out without altering the stadium's peculiarities and architectural style. As a result, the Centenario is today up to standard with any stadium in the world, while maintaining its enormous historical value. It is a legacy from CONMEBOL to Montevideo as a thanks to the Uruguayans for their renowned cordiality and hospitality.

Finally, and as closing words for this already lengthy introduction, I would like to note two additional achievements. Firstly, the recovery of USD 71 million that had been misappropriated

and that will now return to South American football. The US Department of Justice ordered the refund of this amount to CONMEBOL, showing once more the trust our institution inspires internationally. This recovery is significant because the funds will be applied to developing football within the continent, while proving that CONMEBOL's reputation has been restored.

Naturally, this is not a coincidence nor is it accidental. It is a direct consequence of transparency, professional management, and anti-corruption policies the CONMEBOL has been applying for the past six years. This systematic effort was recognized in 2021 when the institution obtained the ISO 37001 anti-bribery certification, another achievement that fills us with pride.

I encourage you to read more about the actions the CONMEBOL has been carrying out in 2021 in this Annual Report. Each one of them was inspired by one goal: the development and consolidation of South American football's prestige and preeminence in the world.

Thank you.

“The color, the bustle, and the overflowing passion fans bring to the matches are essential ingredients of our sport, especially in South America, where football is part of our culture's DNA.”



Alejandro Domínguez W-S
President

South American Football Confederation



Dear Ladies and Gentlemen:

2021 demonstrated, as has happened every year since 2016, that the new organizational culture, transparency, and thoroughness in management which our team in CONMEBOL has been implementing and promoting, have had great results in favor of South American football.

As the fight against COVID-19 continues, the advances and achievements obtained prove that we have a team that can face the most demanding challenges, working behind the scenes of the soccer pitch. With effort and dedication, this team -whose greatest motivation is its great passion for our football- managed to complete the full schedule of club and national team competitions, without modifications, while prioritizing the health of the South American football family and caring after every detail.

Aiming for progress, and working always for football, we managed to carry out the CONMEBOL Copa América 2021 and make an entire continent vibrate. This CONMEBOL Copa América not only overcame adversity, but also exceeded expectations. It was initially planned to be the first to be carried out in two countries, Argentina and Colombia. However, due to how the pandemic was advancing at the time, we were forced to change the host countries. Only 13 days prior to the competition, Brazil became host once again of the oldest national team tournament in the world. In record time, all the organization and logistics were managed at the new venue, prioritizing sports over profits, as is described below. Our hard work had its reward, because this CONMEBOL Copa América edition gave us an exciting final with a South American classic, Argentina vs Brazil. It was a great closure for this extraordinary tournament: an unforgettable match that beat stronger than ever in the hearts of all fans, and that concentrated the attention of the entire world.

With great pride, we can also report that this year, CONMEBOL obtained the ISO 37001 certification. In our continuing fight to achieve a corruption-free organization, CONMEBOL obtained the Anti-Bribery Management System certification. This is a recognition of our efforts to achieve transparency.

2021 also confirmed that CONMEBOL tournaments enjoy enviable prestige and positioning in the commercial world. Proof of this is the renewal of the Commercial Agreement with the IMG Agency, a world leader in sports, events, and media, for the CONMEBOL Club Tournaments for the 2023-2026 period.

We managed to close the 2021 financial year with operating income of USD +450 million, of which 93.4% were reinvested directly, in contributions for participation and sports merit to clubs and national teams, TV production and match logistics, fees for match officials, referees, doctors, VAR technology, infrastructure and development programs, such as the Programa Evolución, in the 10 South American countries. In addition, our institution's solidity is more than guaranteed, with Total Assets of about USD 321 million and total Net Worth of USD 123 million. It is important to remember that these figures have been audited by the renowned international auditing firm PricewaterHouseCoopers.

The effects of the pandemic continued to have financial impacts. In any case, CONMEBOL has carried out actions in an attempt to mitigate such effect. In 2020, two strategic partners holding TV rights decided to unilaterally terminate their contracts, and after facing the COVID-19 outbreak, we ended with a deficit of USD -14.5 million. In 2021 we had other impacting effects:

the change of venue for the CONMEBOL Copa América generated sunk costs of USD -6.7 million, and the absence of the public in the stadiums generated an impact of USD -49.9 million. In addition, costs associated with health compliance, vaccination and other protocols amounted to USD -2.3 million. Despite this, with great effort, planning and management by the CONMEBOL Council and Administration, it was possible to reduce this impact and close the 2021 fiscal year with a deficit of USD -22.7 million, an amount that will be partially covered by contingency funds balance from fiscal year 2019, pending the Congress's approval.

All the work inside and outside the soccer pitch during 2021 will serve as the basis to continue promoting our sport. For 2022, we are presenting a total income budget of USD 426 million, where at least 94% of the resources will be allocated to direct investment in football, thus closing the first commercial cycle (2019-2022). Commercial rights tenders

will be launched for the next cycle 2023-2026. We thank the rights holders and sponsors who trusted and lent their support and invite them to continue supporting us in the noble task of developing South American football.

We are ready to face a busy year, with permanent determination that the ball keeps on rolling. We feel driven by the strength of a team that Dreams Big and pursues greater achievements for South America in 2022, the year of the World Cup.

Let's keep working with passion and with reason!

“All the work inside and outside the soccer pitch during 2021 will serve as the basis to continue promoting our sport.”



José Manuel Astigarraga
General Secretary
South American Football Confederation



Dear Friends of South American football,

2021 shall remain in South American football history for many reasons. It was the year in which CONMEBOL managed to overcome a number of hardships and organize a magnificent Copa América in Brazil, after changing its host country merely weeks before the competition was due to begin. It was also the year in which CONMEBOL carried out an unprecedented massive vaccination campaign against COVID-19, thus protecting its players, referees, and coaches during the pandemic's toughest times. Additionally, and pertaining to our institution's Legal Department, it was the year we managed a historic conquest: recovering USD 71 million that had been misappropriated and that will now return as an investment in formative categories, women's football, alternative categories, refereeing and coaching.

This achievement, which was finalized in 2021, was a result of a process that began much earlier, specifically in 2016, when under President Alejandro Domínguez's leadership, deep transformations were carried out at CONMEBOL. These changes were focused on building a transparent institution, with a professional management that is completely dedicated to football, and the development and expansion of our beautiful sport. One of the clearly defined goals was the recovery of funds that had been taken away from South American football.

I would like to thank the team that works with me at CONMEBOL's Legal Department. Their tireless work and their professional capacity were crucial in helping us return these funds to the boys, girls, men, and women from all over the continent, who love football and who are the main objectives of all our efforts.

I would also like to take this opportunity to thank President Domínguez and all of the CONMEBOL Council members once again for their support and trust in our work.

2022 has arrived loaded with football, and everyone here at CONMEBOL wants it to be the year in which the World Cup returns to its first home, South America. All of our offices and departments' work—amongst them, the Legal Department's, naturally—are aligned to this dream.

Thank you very much.



Monserrat Jiménez
Deputy General Secretary – Legal Director
South American Football Confederation

“2022 has arrived loaded with football, and everyone here at CONMEBOL wants it to be the year in which the World Cup returns to its first home, South America.”



Dear South American football family,

The year 2021 brought with it achievements, as well as great challenges that allowed us to learn, create and especially believe in South American football. The joint work of the great CONMEBOL family allowed us to achieve key milestones in the history of South American football. It was a year full of emotions and dynamic, something which only South American football can give us.

Among the most unforgettable moments of this year was the CONMEBOL Copa América, which made an entire continent and the world vibrate. It brought forth new and great talents that liven and refresh the feeling of traveling down this tournament's glorious path. Its grand finale, the South American Argentina-Brazil super classic, crowned Argentina as champion, and Messi and Neymar's fraternal embrace was the perfect finishing touch for the oldest championship in the world.

Likewise, the three single finals that made Montevideo football's world capital also allowed millions of people to enjoy flawless South American football in an unforgettable experience.

Prior to these single finals, CONMEBOL invested and carried out works and improvements in the legendary Centenario Stadium, a true historical reference in world football. The lighting, the stands, the pitch, dressing rooms, transit areas, and other areas were optimized, while respecting the stadium's architectural and historical characteristics. It is a legacy from CONMEBOL to Montevideo and, without a doubt, to all South America.

Similarly, in a joint effort with our 10 Member Associations, we continue to promote the development of South American football from the 4 pillars of the Evolución Program. We completed 120 projects that allowed us to meet the needs of each one of our Member Associations, while we were able to document our South American DNA in manuals and specialized courses. In this way, we offer each of the soccer experts and fans from the different member countries the opportunity to write their story based on our own identity.

In this 2022, South American football will continue to reign, while we deepen our training strategy within grassroots football and encourage development by professionalizing our talent. It will be a year of much more football. Football without gender and in every category. Football that transforms, leads, and beats strong within every corner of the South American continent. Football of champions.

As a team, we are convinced that the best way to move forward is when we Dream Big together.



Nery Pumpido

**Deputy secretary general- Development
South American Football Confederation**

“Football without gender and in every category. Football that transforms, leads, and beats strong within every corner of the South American continent. Football of champions.”







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CUP RESULTS

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INCOME RELATED TO FOOTBALL 2021

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INCOME RELATED TO FOOTBALL 2021

The total income generated from tournaments held during 2021 was of USD 449.65 million, distributed in: USD 365.05 million (81.2%) for club competitions, which include the CONMEBOL Libertadores, CONMEBOL Sudamericana, CONMEBOL Recopa and club development tournaments; USD 76.04 million (16.9%) for national team competitions, which include

the CONMEBOL Copa América 2021 and other national team tournaments; USD 8.50 million (1.9%) to funds received from FIFA, for the application of its Development Programs, and USD 0.07 million (0,0%) corresponding to issues licenses, and tournament and affiliation expense recovery.

INCOME RELATED TO FOOTBALL 2021 (IN MILLIONS OF USD)

INCOME	MILLIONS OF USD	%
CLUB COMPETITIONS (*)	365.047	81.2%
NATIONAL TEAM COMPETITIONS (*)	76.038	16.9%
FIFA FUNDS	8.499	1.9%
LICENSES, EXPENSE RECOVERY, AFFILIATION (*)	0.065	0.0%
TOTAL INCOME RELATED TO FOOTBALL	449.649	100.0%

*Includes income related to diffusion rights, sponsorship, licenses and ticket sales.

INVESTMENT IN FOOTBALL 2021

Reinvestment in football is both the foundation and connecting thread of all the transformations the CONMEBOL has experimented since 2016. The commitment made then, which is honored to this date is to “reinvesting what was made back into football”.

Thus, the CONMEBOL works in a planned and organized way in order to fulfill each management’s purposes and objectives. Each year, the Congress approves a budget for direct investment in football.

The investment is focused on improving the quality of South American football at every level, mainly with contributions to clubs and national teams for their participation and sports merit. In addition, the CONMEBOL works towards continuously developing football’s different categories and increase competitiveness by supporting: minor leagues, sports schools, an adequate infrastructure, specialized clinics, referee technical strengthening, junior schools and technification.

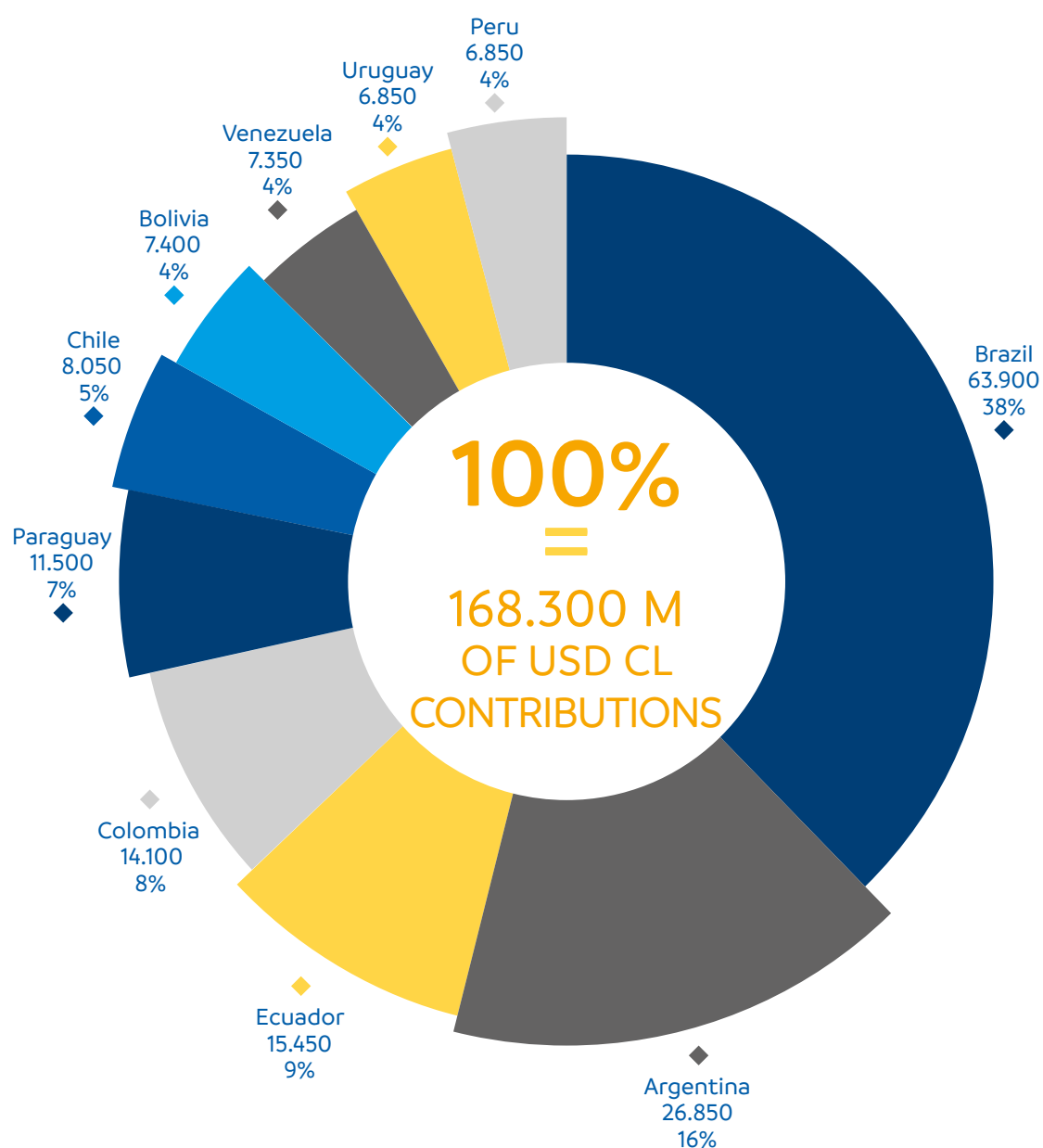
INVESTMENT IN FOOTBALL 2021 (IN MILLIONS OF USD)

	MILLIONS OF USD	%
TOTAL EXPENSES 2021	476.662	100.0%
DIRECT INVESTMENT IN FOOTBALL		
PARTICIPATION AND SPORTS MERIT CONTRIBUTIONS - CLUBS	229.260	48.1%
CONMEBOL COPA AMÉRICA	97.851	20.5%
MATCH PRODUCTION	17.530	3.7%
REFEREEING, VAR, DOCTORS	12.027	2.5%
SINGLE FINALS TICKET SALES	4.299	0.9%
TOURNAMENT LOGISTICS	19.284	4.0%
DEVELOPMENT	9.698	2.0%
MARKETING AND TRADE	53.296	11.2%
CORPORATE COMMUNICATION	1.886	0.4%
TOTAL DIRECT INVESTMENT IN FOOTBALL	445.131	93.4%

PAYMENT TO CLUBS CONMEBOL LIBERTADORES 2021

COUNTRY TEAMS		ASSOCIATION	PRIZES	%
BRAZIL	PALMEIRAS	BRAZILIAN FOOTBALL ASSOCIATION	22.550	13%
BRAZIL	FLAMENGO	BRAZILIAN FOOTBALL ASSOCIATION	13.550	8%
ECUADOR	BARCELONA SC	ECUADORIAN FOOTBALL ASSOCIATION	7.550	4%
BRAZIL	ATLÉTICO MINEIRO	BRAZILIAN FOOTBALL ASSOCIATION	7.550	4%
PARAGUAY	OLIMPIA	PARAGUAYAN FOOTBALL ASSOCIATION	5.550	3%
BRAZIL	SÃO PAULO FC	BRAZILIAN FOOTBALL ASSOCIATION	5.550	3%
ARGENTINA	RIVER PLATE	ARGENTINIAN FOOTBALL ASSOCIATION	5.550	3%
BRAZIL	FLUMINENSE FC	BRAZILIAN FOOTBALL ASSOCIATION	5.550	3%
ARGENTINA	ARGENTINOS JR	ARGENTINIAN FOOTBALL ASSOCIATION	4.050	2%
BRAZIL	SANTOS	BRAZILIAN FOOTBALL ASSOCIATION	4.050	2%
ECUADOR	INDEPENDIENTE DEL VALLE	ECUADORIAN FOOTBALL ASSOCIATION	4.050	2%
ARGENTINA	CLUB DEFENSA Y JUSTICIA	ARGENTINIAN FOOTBALL ASSOCIATION	4.050	2%
ARGENTINA	RACING CLUB	ARGENTINIAN FOOTBALL ASSOCIATION	4.050	2%
ARGENTINA	VÉLEZ SARFIELD	ARGENTINIAN FOOTBALL ASSOCIATION	4.050	2%
PARAGUAY	CLUB CERRO PORTEÑO	PARAGUAYAN FOOTBALL ASSOCIATION	4.050	2%
BRAZIL	INTERNACIONAL	BRAZILIAN FOOTBALL ASSOCIATION	4.050	2%
COLOMBIA	ATLÉTICO NACIONAL	COLOMBIAN FOOTBALL ASSOCIATION	4.050	2%
COLOMBIA	JUNIOR	COLOMBIAN FOOTBALL ASSOCIATION	4.050	2%
CHILE	UNIVERSIDAD CATÓLICA	CHILEAN FOOTBALL ASSOCIATION	4.050	2%
ARGENTINA	BOCA JUNIORS	ARGENTINIAN FOOTBALL ASSOCIATION	4.050	2%
URUGUAY	CLUB ATLÉTICO RENTISTAS	URUGUAYAN FOOTBALL ASSOCIATION	3.000	2%
URUGUAY	NACIONAL	URUGUAYAN FOOTBALL ASSOCIATION	3.000	2%
COLOMBIA	AMÉRICA DE CALI	COLOMBIAN FOOTBALL ASSOCIATION	3.000	2%
COLOMBIA	INDEPENDIENTE SANTA FE	COLOMBIAN FOOTBALL ASSOCIATION	3.000	2%
ECUADOR	LDU QUITO	ECUADORIAN FOOTBALL ASSOCIATION	3.000	2%
VENEZUELA	DEPORTIVO TÁCHIRA	VENEZUELAN FOOTBALL ASSOCIATION	3.000	2%
VENEZUELA	LA GUAIRA	VENEZUELAN FOOTBALL ASSOCIATION	3.000	2%
BOLIVIA	ALWAYS READY	BOLIVIAN FOOTBALL ASSOCIATION	3.000	2%
BOLIVIA	THE STRONGEST	BOLIVIAN FOOTBALL ASSOCIATION	3.000	2%
CHILE	UNION LA CALERA	CHILEAN FOOTBALL ASSOCIATION	3.000	2%
PERU	SPORTING CRISTAL	PERUVIAN FOOTBALL ASSOCIATION	3.000	2%
PERU	UNIVERSITARIO	PERUVIAN FOOTBALL ASSOCIATION	3.000	2%
ARGENTINA	SAN LORENZO	ARGENTINIAN FOOTBALL ASSOCIATION	1.050	1%
PARAGUAY	LIBERTAD	PARAGUAYAN FOOTBALL ASSOCIATION	1.050	1%
BRAZIL	GREMIO	BRAZILIAN FOOTBALL ASSOCIATION	1.050	1%
BOLIVIA	CLUB BOLÍVAR	BOLIVIAN FOOTBALL ASSOCIATION	1.050	1%
VENEZUELA	CARACAS FC	VENEZUELAN FOOTBALL ASSOCIATION	0.850	1%
PARAGUAY	GUARANÍ	PARAGUAYAN FOOTBALL ASSOCIATION	0.850	1%
ECUADOR	CLUB UNIVERSIDAD CATÓLICA	ECUADORIAN FOOTBALL ASSOCIATION	0.850	1%
URUGUAY	MONTEVIDEO WANDERERS	URUGUAYAN FOOTBALL ASSOCIATION	0.500	0%
VENEZUELA	DEPORTIVO LARA	VENEZUELAN FOOTBALL ASSOCIATION	0.500	0%
CHILE	UNIÓN ESPAÑOLA	CHILEAN FOOTBALL ASSOCIATION	0.500	0%
CHILE	UNIVERSIDAD DE CHILE	CHILEAN FOOTBALL ASSOCIATION	0.500	0%
PERU	AYACUCHO CLUB	PERUVIAN FOOTBALL ASSOCIATION	0.500	0%
URUGUAY	LIVERPOOL FÚTBOL CLUB	URUGUAYAN FOOTBALL ASSOCIATION	0.350	0%
BOLIVIA	ROYAL PARI	BOLIVIAN FOOTBALL ASSOCIATION	0.350	0%
PERU	DEP. UNIVERSIDAD CÉSAR VALLEJO	PERUVIAN FOOTBALL ASSOCIATION	0.350	0%
TOTAL		168.300.000	168.300	100%

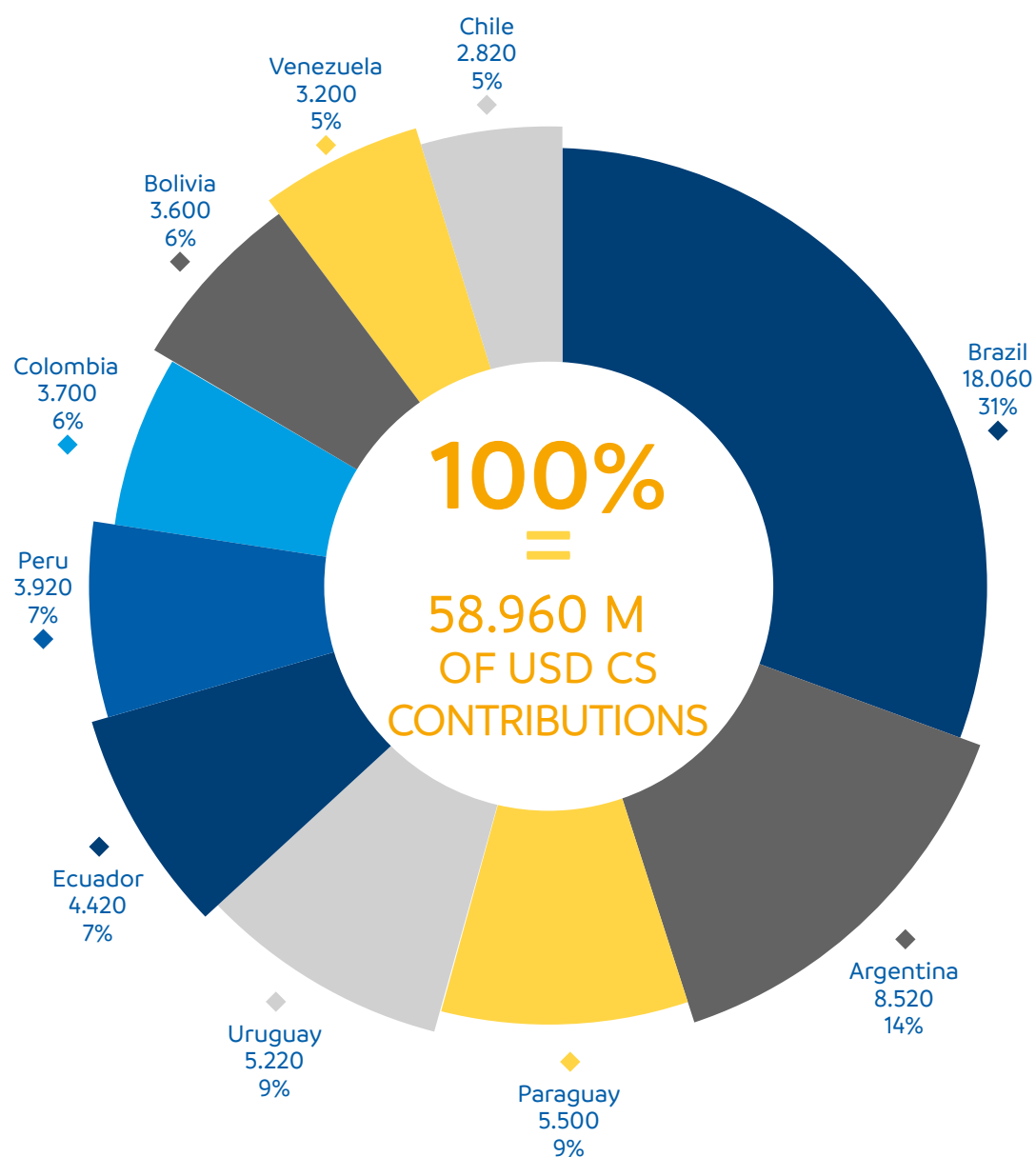
CONMEBOL LIBERTADORES 2021 RESULT (IN MILLIONS OF USD)



PAYMENT TO CLUBS CONMEBOL SUDAMERICANA 2021

COUNTRY	TEAMS	ASSOCIATION	PRIZES	%
BRAZIL	ATLÉTICO PARANAENSE	BRAZILIAN FOOTBALL ASSOCIATION	6.800	12%
BRAZIL	RED BULL BRAGANTINO	BRAZILIAN FOOTBALL ASSOCIATION	4.800	8%
URUGUAY	PEÑAROL	URUGUAYAN FOOTBALL ASSOCIATION	3.025	5%
PARAGUAY	LIBERTAD	PARAGUAYAN FOOTBALL ASSOCIATION	2.800	5%
ARGENTINA	ROSARIO CENTRAL	ARGENTINIAN FOOTBALL ASSOCIATION	2.000	3%
ARGENTINA	ARSENAL FÚTBOL CLUB	ARGENTINIAN FOOTBALL ASSOCIATION	1.400	2%
ARGENTINA	CLUB ATLÉTICO INDEPENDIENTE	ARGENTINIAN FOOTBALL ASSOCIATION	1.400	2%
BRAZIL	GREMIO	BRAZILIAN FOOTBALL ASSOCIATION	1.400	2%
URUGUAY	MONTEVIDEO CITY TORQUE	URUGUAYAN FOOTBALL ASSOCIATION	1.245	2%
ECUADOR	EMELEC	ECUADORIAN FOOTBALL ASSOCIATION	1.245	2%
CHILE	HUACHIPATO	CHILEAN FOOTBALL ASSOCIATION	1.245	2%
PERU	FBC MELGAR	PERUVIAN FOOTBALL ASSOCIATION	1.245	2%
PARAGUAY	CLUB 12 DE OCTUBRE	PARAGUAYAN FOOTBALL ASSOCIATION	1.125	2%
PARAGUAY	RIVER PLATE	PARAGUAYAN FOOTBALL ASSOCIATION	1.125	2%
COLOMBIA	DEPORTES TOLIMA	COLOMBIAN FOOTBALL ASSOCIATION	1.125	2%
COLOMBIA	LA EQUIDAD	COLOMBIAN FOOTBALL ASSOCIATION	1.125	2%
ECUADOR	AUCAS	ECUADORIAN FOOTBALL ASSOCIATION	1.125	2%
VENEZUELA	ARAGUA	VENEZUELAN FOOTBALL ASSOCIATION	1.125	2%
VENEZUELA	METROPOLITANOS	VENEZUELAN FOOTBALL ASSOCIATION	1.125	2%
BOLIVIA	GUABIRA	BOLIVIAN FOOTBALL ASSOCIATION	1.125	2%
BOLIVIA	J. WILSTERMANN	BOLIVIAN FOOTBALL ASSOCIATION	1.125	2%
CHILE	PALESTINO	CHILEAN FOOTBALL ASSOCIATION	1.125	2%
PERU	SPORT HUANCAYO	PERUVIAN FOOTBALL ASSOCIATION	1.125	2%
PERU	SPORTING CRISTAL	PERUVIAN FOOTBALL ASSOCIATION	1.100	2%
BRAZIL	SANTOS	BRAZILIAN FOOTBALL ASSOCIATION	1.100	2%
ECUADOR	LDU DE QUITO	ECUADORIAN FOOTBALL ASSOCIATION	1.100	2%
ARGENTINA	LANÚS	ARGENTINIAN FOOTBALL ASSOCIATION	1.020	2%
BRAZIL	ATLÉTICO CLUBE GOIANIENSE	BRAZILIAN FOOTBALL ASSOCIATION	1.020	2%
BRAZIL	CEARÁ SPORTING CLUB	BRAZILIAN FOOTBALL ASSOCIATION	1.020	2%
BRAZIL	SC CORINTHIANS PAULISTA	BRAZILIAN FOOTBALL ASSOCIATION	1.020	2%
ARGENTINA	SAN LORENZO	ARGENTINIAN FOOTBALL ASSOCIATION	0.900	2%
ARGENTINA	NEWELL'S OLD BOYS	ARGENTINIAN FOOTBALL ASSOCIATION	0.900	2%
ARGENTINA	TALLERES DE CBA	ARGENTINIAN FOOTBALL ASSOCIATION	0.900	2%
BRAZIL	ESPORTE BAHIA	BRAZILIAN FOOTBALL ASSOCIATION	0.900	2%
BOLIVIA	CLUB BOLÍVAR	BOLIVIAN FOOTBALL ASSOCIATION	0.900	2%
URUGUAY	NACIONAL	URUGUAYAN FOOTBALL ASSOCIATION	0.500	1%
COLOMBIA	AMÉRICA DE CALI	COLOMBIAN FOOTBALL ASSOCIATION	0.500	1%
COLOMBIA	JUNIOR	COLOMBIAN FOOTBALL ASSOCIATION	0.500	1%
ECUADOR	INDEPENDIENTE DEL VALLE	ECUADORIAN FOOTBALL ASSOCIATION	0.500	1%
VENEZUELA	DEPORTIVO TÁCHIRA	VENEZUELAN FOOTBALL ASSOCIATION	0.500	1%
PARAGUAY	CLUB GUAIREÑA	PARAGUAYAN FOOTBALL ASSOCIATION	0.225	0%
PARAGUAY	CLUB NACIONAL	PARAGUAYAN FOOTBALL ASSOCIATION	0.225	0%
URUGUAY	CA FÉNIX	URUGUAYAN FOOTBALL ASSOCIATION	0.225	0%
URUGUAY	CERRO LARGO	URUGUAYAN FOOTBALL ASSOCIATION	0.225	0%
COLOMBIA	DEPORTIVO CALI	COLOMBIAN FOOTBALL ASSOCIATION	0.225	0%
COLOMBIA	DEPORTIVO PASTO	COLOMBIAN FOOTBALL ASSOCIATION	0.225	0%
ECUADOR	DEPORTIVO MACARÁ	ECUADORIAN FOOTBALL ASSOCIATION	0.225	0%
ECUADOR	GUAYAQUIL CITY	ECUADORIAN FOOTBALL ASSOCIATION	0.225	0%
VENEZUELA	ACCD MINEROS DE GUAYANA	VENEZUELAN FOOTBALL ASSOCIATION	0.225	0%
VENEZUELA	PUERTO CABELLO	VENEZUELAN FOOTBALL ASSOCIATION	0.225	0%
BOLIVIA	CLUB NACIONAL POTOSÍ	BOLIVIAN FOOTBALL ASSOCIATION	0.225	0%
BOLIVIA	CLUB PALMAFLOR	BOLIVIAN FOOTBALL ASSOCIATION	0.225	0%
CHILE	ANTOFAGASTA	CHILEAN FOOTBALL ASSOCIATION	0.225	0%
CHILE	CLUB DE DEPORTES COBRESAL	CHILEAN FOOTBALL ASSOCIATION	0.225	0%
PERU	CARLOS MANUCCI	PERUVIAN FOOTBALL ASSOCIATION	0.225	0%
PERU	UNIV. TÉCNICA DE CAJAMARCA	PERUVIAN FOOTBALL ASSOCIATION	0.225	0%
TOTAL		58.960.000	58.960	100%

CONMEBOL SUDAMERICANA 2021 RESULT (IN MILLIONS OF USD)

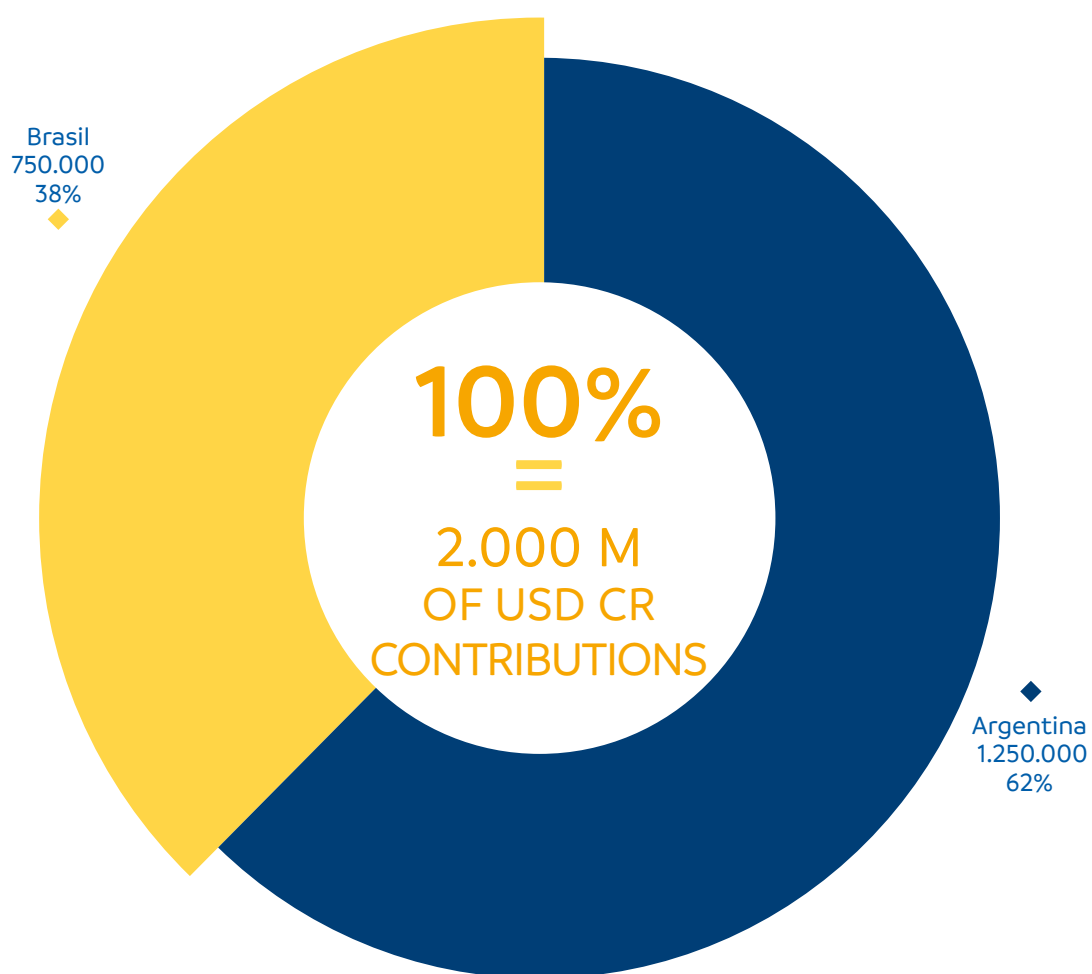


PAYMENT TO CLUBS

CONMEBOL RECOPA 2021

COUNTRY TEAMS		ASSOCIATION	PRIZES	%
ARGENTINA	CLUB DEFENSA Y JUSTICIA	ARGENTINIAN FOOTBALL ASSOCIATION	1.250.000	63%
BRAZIL	PALMEIRAS	BRAZILIAN FOOTBALL ASSOCIATION	750.000	38%
TOTAL GENERAL			2.000.000	100%

CONMEBOL RECOPA 2021 RESULT (IN MILLIONS OF USD)

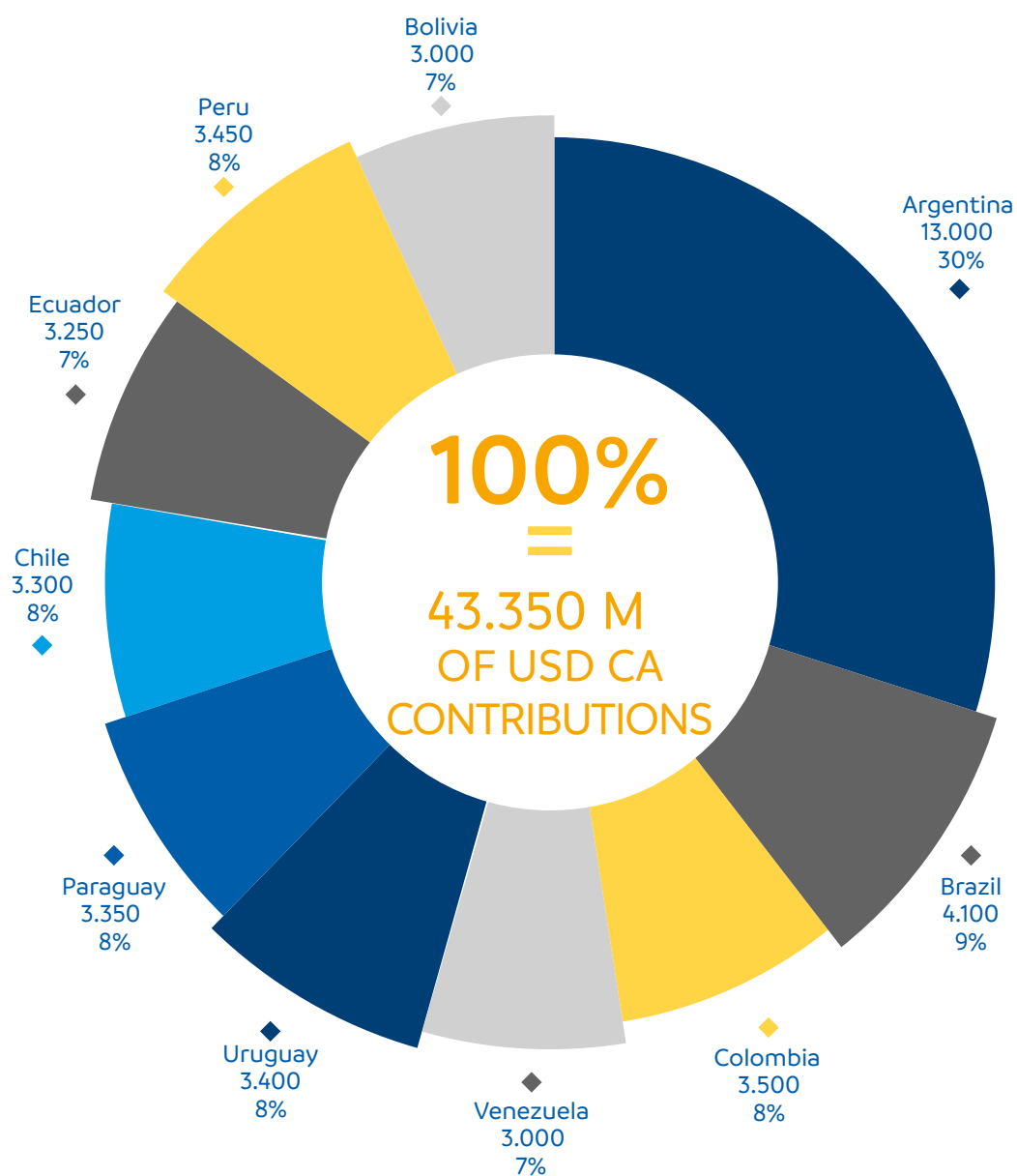


PAYMENT TO NATIONAL TEAMS

CONMEBOL COPA AMÉRICA 2021

COUNTRY	ASSOCIATION	PRIZES	%	
ARGENTINA	ARGENTINIAN FOOTBALL ASSOCIATION	13.000	30%	
BRAZIL	BRAZILIAN FOOTBALL ASSOCIATION	4.100	9%	
COLOMBIA	COLOMBIAN FOOTBALL ASSOCIATION	3.500	8%	
PERU	PERUVIAN FOOTBALL ASSOCIATION	3.450	8%	
URUGUAY	URUGUAYAN FOOTBALL ASSOCIATION	3.400	8%	
PARAGUAY	PARAGUAYAN FOOTBALL ASSOCIATION	3.350	8%	
CHILE	CHILEAN FOOTBALL ASSOCIATION	3.300	8%	
ECUADOR	ECUADORIAN FOOTBALL ASSOCIATION	3.250	7%	
BOLIVIA	BOLIVIAN FOOTBALL ASSOCIATION	3.000	7%	
VENEZUELA	VENEZUELAN FOOTBALL ASSOCIATION	3.000	7%	
TOTAL GENERAL		43.350.000	43.350	100%

CONMEBOL COPA AMÉRICA 2021 RESULT (IN MILLIONS OF USD)



CAMPEÃO 2021

CONMEBOL LIBERTADORES



03

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CONMEBOL COUNCIL



Sr. Alejandro Domínguez
Wilson-Smith
President of CONMEBOL
Paraguay



Sr. Claudio Tapia
Argentina



Sr. Fernando Costa
Bolivia



Sr. Ednaldo Rodríguez
Brazil



Sr. Pablo Milad
Chile



Sr. Ramón Jesurún
Colombia



Sr. Francisco Egas
Ecuador



Sr. Robert Harrison
Paraguay



Sr. Agustín Lozano
Peru



Sr. Ignacio Alonso
Uruguay



Sr. Jorge Giménez
Venezuela

CONMEBOL REPRESENTATIVES BEFORE FIFA



Sr. Alejandro Domínguez
Wilson-Smith
Vice President of FIFA
and President of FIFA's
Financial Committee
Paraguay



Sr. Fernando Sarney
CONMEBOL Representative
before FIFA
Brazil



Sra. María Sol Muñoz
CONMEBOL Representative
before FIFA
Ecuador



Sr. Ignacio Alonso
CONMEBOL Representative
before FIFA
Uruguay



Sr. Ramón Jesurún
CONMEBOL Representative
before FIFA
Colombia



CONMEBOL





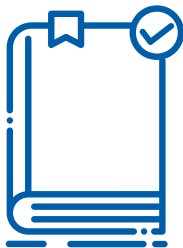
STRATEGY

The 3 strategic pillars that guide CONMEBOL's daily work are:



1. REINVESTING IN FOOTBALL

Creating new resources and income that are focused exclusively on sports activities.



2. CLEAR RULES

Working to make fair play reach every scope, with a particular focus on Sports justice, Economic justice and Historical justice.



3. LEADING INSTITUTION

Consolidate CONMEBOL as an institution that innovates, develops leaders, and strengthens teamwork and external and internal communication.

2021 ACHIEVEMENTS

This being the second year of football's safe return, CONMEBOL has added to an important list of achievements made both on and off the pitch. Through these achievements, one can clearly see what this institution's priorities are: caring after its community's health, investing in development and sports equality, and overcoming every challenge it faces in order to continue to Dream Big.

100,000 VACCINES FOR THE SOUTH AMERICAN FOOTBALL FAMILY

CONMEBOL has once again demonstrated that it prioritizes the South American football family's health above anything else. By mid-April 2021, thanks to President Alejandro Domínguez W-S leadership and Uruguayan President Luis Lacalle Pou's mediation, CONMEBOL signed an agreement with Sinovac Biotech Ltd, for the donation of COVID-19 vaccines. The latter were allocated to South American professional football's premier leagues' main teams, both men's and women's, and included the coaching staff and assistants. Referees and operational staff who work with match organization were also vaccinated. Thus, CONMEBOL became the first international football confederation to protect both its players and community, while also ensuring that its international competitions become safer. An ad hoc commission with representatives from all Member Associations was assigned to lead the cause. Likewise, CONMEBOL's General Secretariat and the Department of Ethics and Compliance were responsible for monitoring the process and as well as its accountability.

71 MILLION USD RECOVERED AND ALLOCATED TO FOOTBALL DEVELOPMENT

In August 2021, the United States Department of Justice ordered the reimbursement of 71 million USD to CONMEBOL, recognizing, once again, its victim situation with regards to FIFA Gate. This amount, which is the largest recovered to date, will be used to support projects related to football all over South America, including: youth programs and camps; education:





coaching and refereeing; community outreach; women's football, as well as the application of rules and procedures.

OVERCOMING ALL CHALLENGES, THE CONMEBOL COPA AMÉRICA MADE THE CONTINENT VIBRATE

This CONMEBOL Copa América not only overcame all challenges, but it also exceeded expectations. It should be played from June 11 to July 10, 2020, only a year after the CONMEBOL Copa América 2019 had been held in Brazil. The purpose was to align national team competitions in Europe and South America, so as to ensure that the continent's main players were available for the competition. The pandemic forced the tournament to be postponed for June 13 to July 10, 2021. Although this would have been the first edition disputed simultaneously in two countries, Argentina and Colombia, socio-political events motivated the decision of the CONMEBOL Council to change the venue. It was thus how Brazil once again served as host country for the oldest tournament in the world in 2021, only 13 days before the scheduled date for the opening of the competition. The competition closed with a South American classic: Argentina-Brazil, with Argentina as champion. The cherry on top was the image of Neymar Junior and Lionel Messi hugging, a fraternal gesture that represents the highest values of fair play and football.

TWO FOOTBALL WORLD POWERS RENEW THEIR ALLIANCE

CONMEBOL and UEFA signed a new MOU with the objective to extend their cooperation until June 30, 2028. The agreement includes the opening of a

“CONMEBOL’s commitment with generating more spaces for women in football was proven when, for the first time in history, it designated a referee team made up entirely by women.”

joint office in London, the organization of football events and the exchange of training and refereeing. The first one will have the Argentinean team, which won the CONMEBOL Copa América 2021, face Italy, winner of the UEFA EURO 2020, in a «Finalissima» in London, on June 1, 2022.

CONMEBOL IS CERTIFIED AGAINST CORRUPTION

CONMEBOL has obtained the ISO 37001 certification, which is a new international norm especially designed to help organizations implement a management system against bribery. It is meant to be integrated with the existing management and control processes in order to help prevent, detect and counter bribery. This new certification ratifies the institution’s firm commitment with transparency.

AN INCLUSIVE SOUTH AMERICAN FOOTBALL

CONMEBOL’s commitment with generating more spaces for women in football was proven when, for the first time in history, it designated a referee team made up entirely by women. The referees led the Defensa y Justicia vs. Independiente del Valle match that took place on May 27, 2021 in Buenos Aires, within the CONMEBOL Libertadores Group Phase. The team included Edina Alves, from Brazil, as referee; Neuza Back, from Brazil, as first assistant, Cindy Nahuelcoy, from Chile, as second assistant; and María Belén Carvajal, from Chile, as fourth. In addition, Argentinean Sabrina Lois was

assigned as referee advisor, and Brazilian Ana Paula Oliveira as video assistant, thus completing the entirely female team.

Another important event related to gender equality was the signing of a MOU between CONMEBOL and UN Women. This event took place during the 74th Congress and it was settled that the MOU’s objective is to promote women empowerment within football’s different fields as well as fostering an inclusive sport.

DEFINING AND PROMOTING OUR FOOTBALL’S IDENTITY

As a means to preserve everything that makes our football unique, and to set certain parameters related to its management in its different categories, CONMEBOL has developed a series of manuals. These manuals specifically address women’s football, beach soccer, futsal, goalkeeper training and general tactics.

It is also important to note that CONMEBOL published a historical book on Copa América for children. Thus, the youngest fans can learn all about the background of this tournament, its most famous players, goals and plays, as well as its evolution through time.

AN EXPONENTIAL GROWTH IN DIGITAL

Aware that promoting transparency lies in improving communication, CONMEBOL has been innovating within digital platforms, so as to include its fans, wherever they are. It thus went from only posting pictures to diversifying its shared content to include videos, films, podcasts, interviews, lives and live match transmissions. The results speak for themselves: in less than 6 years, CONMEBOL went from having only 2 million followers in all its social media accounts, to 42.4 million in 2021. It also made important progress with regards to including fans from other countries and cultures when it went from communicating solely in Spanish, to now informing and interacting also in Portuguese, English and Arabic.

PRESERVING WORLD FOOTBALL HERITAGE

CONMEBOL led a series of reforms at the historical Centenario stadium in Montevideo, Uruguay. They consisted of a complete renewal of the pitch's grass, and the replacement of the lighting system for a new, state-of-the-art system. In addition, improvements were made on the dressing rooms, bleachers, transit areas, parking, restaurant, VIP boxes and others, while respecting the historical features of this true monument of world football.

MONTVIDEO: THE HOST OF THREE FINALS

Between November 20 and 27, Montevideo was the main venue of a great football celebration as Uruguayans hosted the

CONMEBOL Sudamericana, CONMEBOL Libertadores and Women's CONMEBOL Libertadores finals. Thousands of fans went to the matches, filled the streets, parks and hotels with happiness, thus showing the world that South America's passion for football never dies.

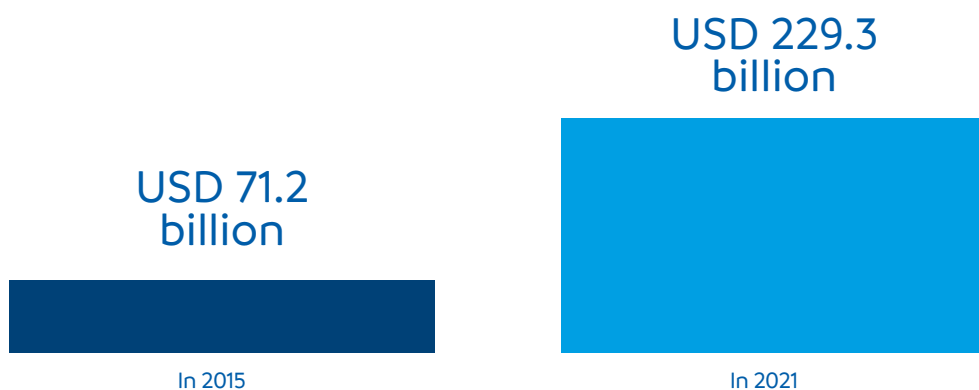
“Aware of the fact that an important part of promoting transparency lies in improving communication, CONMEBOL has been innovating within digital platforms, so as to include its fans, wherever they are.”



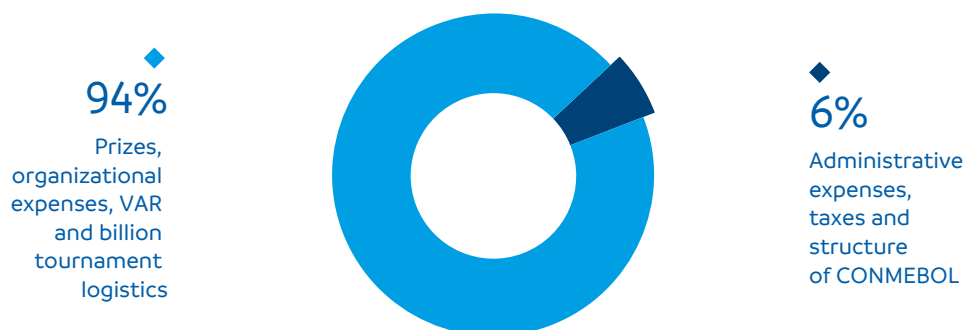


THE TRANSFORMATION NUMBERS

PRIZES DISTRIBUTED IN CONMEBOL CLUBS COMPETITIONS



INCOME DISTRIBUTION CONMEBOL



CONMEBOL DISTRIBUTED TO FEDERATIONS AND CLUBS BETWEEN 2016 AND 2021



USD 1.35 billion



100,000 doses of the COVID-19 vaccine were obtained by CONMEBOL as a donation.



201 countries and territories reached the TV broadcasting of CONMEBOL Copa América 2021

2022 CHALLENGES

At CONMEBOL we know that in order to grow, we must keep challenging ourselves in order to walk on the path of continuous improvement. Our 3 strategic pillars—1. Reinvesting in Football; 2. Clear Rules and 3. Leading Institution—guide us down this path. This 2021, we were able to once again show that there is no setback that can stop us, and just as a striker manages to get past the tightest of defenses, this CONMEBOL will not stop until it reaches its objective: to return South American football to its position as world leader in this sport, in each and every one of its categories.

It is in this spirit that we are committed to facing the following challenges in 2022:

PRIZES THAT KEEP ON GROWING

The total amount of prizes will have a USD 15,100,000 increase, going from the USD 229,260,000 handed out in 2021 to USD 244,360,000 handed out in 2022.

The CONMEBOL Libertadores champion will receive USD 16,000,000, which is USD 1,000,000 more than the prize handed in 2021's edition. This amount is in addition to whatever the winning team gathers as it passes the competition's different phases, resulting in a total amount of USD 25,050,000. In addition, there will also be improvements in the amounts handed out during Phase 1 (fixed at USD 400,000 per match) and Phase 3 (USD 600,000 per match) of the competition, which is the most important club tournament in the continent.

The champion for 2022's CONMEBOL Sudamericana will, in turn, receive USD 5,000,000. It must be noted that this is USD 1,000,000 more in comparison with the 2021 edition's prize. Prizes for CONMEBOL Recopa – which sets the CONMEBOL Libertadores winner against the CONMEBOL Sudamericana winner- will also increase to USD 1,600,000 for this match's winner, and USD 800,000 for the runner-up.

In order to highlight the importance of women's football, the winning team for the Women's CONMEBOL Libertadores 2022 will receive USD 1,500,000, and the runner-up will

be handed USD 500,000. This constitutes a 1660% increase for champions and 900% increase for runners-up.

IMPORTANT SUPPORT FOR MEMBER ASSOCIATIONS

Starting in 2022, CONMEBOL resolved to grant USD 1,000,000 to each member country, summing up to a total of USD 10,000,000 for the entire continent. Each Member Association will have the right to decide to divide this amount into two prizes, and determine which tournaments to allocate this to, as a significant incentive for aspiring champions. The amount will be delivered at the end of 2022.

Thus, CONMEBOL not only seeks to elevate the quality of its own competitions, but to also contribute considerably to improving each country's tournaments, rendering them more attractive and competitive by offering this prize to their champions.

“We want our continent's women's football to have no limits and to stand out before the world. Glory is Theirs to take!”

Alejandro Domínguez W-S ”



FINALISSIMA 2022

The Argentinean national team, winner of the CONMEBOL Copa America 2021, will face Italy, winner of the UEFA EURO 2020, in a match at Wembley Stadium in London, on June 1, 2022.

The Finalissima is part of the CONMEBOL-UEFA MOU, which broadens their joint terms of cooperation until June 30, 2028.

The cup of champions is a thrilling encounter between the national team champions of the best football continents in the world and will grant fans the chance to feel the passion of two continents in one match for a day.

This event shall be the first of a series of football events organized for South American football's benefit.

2022 FIESTA EVOLUCIÓN

The biggest celebration for adolescents, girls and boys in South America is back: CONMEBOL's Fiesta Evolución. It will be held from June 10 to 19, 2022, and for the fourth year, it will be bringing together more than 700 girls and boys. The event offers a lot of fun and training as the competition unfolds and dreams come true for these young individuals who will come to Paraguay with such enthusiasm to enjoy the king of sports.

This festivity is a unique and very special gathering for all participating players. The Women's U-14 and U-16 champions and the Men's U-13 champions from each country will play at the CONMEBOL Liga Evolución Finals. It is worth noting that, in order for this to happen, each South American country gathered more than 32,000 young individuals in local tournaments organized by the Member Associations, who managed to overcome the challenges and restrictions related to the COVID-19 pandemic.

This extraordinary event, beyond crowning three champions among the continent's young talents, also allows for a unique and unforgettable experience where very important values such as education, inclusion, respect, effort, camaraderie, and





sportsmanship are promoted. Thus, we expect each one of the participants to grow, believe that it is possible, and Dream big.

WOMEN'S CONMEBOL COPA AMÉRICA 2022

2022 will also stage the Women's CONMEBOL Copa América. This tournament, which was previously held every four years, will, as of 2022, take place every two years with the purpose to motivate our female talent and promote sport competition among them.

The tournament will take place from July 8-28 in Colombia. It will have three host cities: Bucaramanga, Cali and Armenia, which are already excitedly preparing to receive the teams of our ten member countries, amongst them Brazil, the reigning champion.

A total of 25 matches will be played. The inaugural match will take place in Cali on July 8. Said city will host a total of 10 matches during the entire championship, and the city of Armenia will host 12 matches: 10 group phase matches + 5th place match and the 3rd place match. The semifinals and final that will make the public vibrate will take place in the city of Bucaramanga.

This event will serve as a qualifier for the Women's World Cup, the Olympic Games, and the Pan-American Games.

FINALS THAT PROMISE TO BE A TRUE SPORTS SHOW

Another key objective for CONMEBOL in 2022 will be to keep moving forward with regards to the organizational aspects of their club tournaments, elevating the quality standards for the sports show as well as the good values of South American football.

The golden touch of the season shall come with the 2022 Finals. Thus, the CONMEBOL Sudamericana 2022 final will take place on Saturday, October 1 at the Mané Garrincha in Brasília, Brazil. Two of the continent's clubs will put everything they have got into the pitch in order to take "The Great Conquest"; and four weeks later, on October 29,

Guayaquil's Monumental stadium will crown the continent's new champion, who will win CONMEBOL Libertadores 2022's "Eternal Glory".

October will inspire us to Dream Big!

DEVELOPING WOMEN'S FOOTBALL

Transforming women's football is a priority for CONMEBOL in 2022, granting opportunities, encouraging values and technical capacities. Its development falls under two of CONMEBOL's strategic pillars: Clear Rules, given that it is both a motivation and commitment to be fair to the players, and Leading Institution, the pillar under which we are seeking to minimize the gap existing with other confederations, thus promoting competitiveness.

With the firm commitment to position women's football and transform it into a global example for providing opportunities, and promoting values and technical skills, CONMEBOL has set itself three main and focal objectives for this 2022 and following years:

1. Strengthening competitions: achieving a greater number of matches in club tournaments, increasing the number of players in all disciplines, and creating a Cup between Confederations.
2. Training our talent: creating training content for 100% of CONMEBOL tournaments and increasing the number of female coaches.
3. Positioning and building loyalty: expanding coverage in the 10 countries of South America, Mexico, the United States, Europe and Asia by means of a greater diffusion of media transmission.

The general plan developed to meet this goal includes different actions such as

“Dreaming Big means continuing to set ourselves goals and facing challenges. Dreaming Big means knowing that there are no limits to what we can achieve as an Institution in the name of South American football. This is what drives us to keep working every day for our players, our coaches and referees, our professionals and our fans, and every person who is part of this Great Football Family.”

strengthening CONMEBOL women's football competitions, generating a communication system regarding activities, as well as sports or other results related to women's football.

South American football knows no gender, and South American women's football knows no limit.

The Glory is Theirs!

QATAR 2022 WORLD CUP

The tournament starts on November 21 and ends on December 17, 2022, crowning a new World Champion. In this edition, we will have four teams representing the South American continent, and possibly a fifth who must face another continent's team at a play-off.

Our continent is known for both its glorious history and the talent of its players. With a past that fills us with pride and fans to cheer us on, our South American teams can move forward with confidence towards a promising future, where we will put continental football back to the place where it belongs.

With our house in order, it is time to conquer the world!







04

TOURNAMENTS 2021

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CONMEBOL COPA AMÉRICA
CONMEBOL LIBERTADORES
CONMEBOL SUDAMERICANA
CONMEBOL RECOPA

CONMEBOL LIBERTADORES
FEMENINA 2020, 2021

CONMEBOL LIBERTADORES FUTSAL

CONMEBOL FÚTBOL PLAYA
ELIMINATORIAS MUNDIAL
BRASIL 2021

TOURNAMENTS 2021



- CONMEBOL - RECOPA

Final: Brasilia, Brazil
April 14, 2021



- CONMEBOL - COPA AMERICA 2021

Brazil
June 13 to July 10, 2021



2021



- CONMEBOL - LIBERTADORES FEMENINA ARGENTINA 2020

Final: Buenos Aires, Argentina
March 21, 2021



- CONMEBOL - LIBERTADORES FUTSAL URUGUAY 2020

Final: Florida, Uruguay
May 22, 2021





- CONMEBOL -
FÚTBOL PLAYA
ELIMINATORIAS
MUNDIAL
BRASIL 2021

Brazil
June 26 to July 4, 2021



- CONMEBOL -
LIBERTADORES
FEMENINA
2021

Final: Montevideo, Uruguay
November 21, 2021



- CONMEBOL -
SUDAMERICANA

Final: Montevideo, Uruguay
November 20, 2021

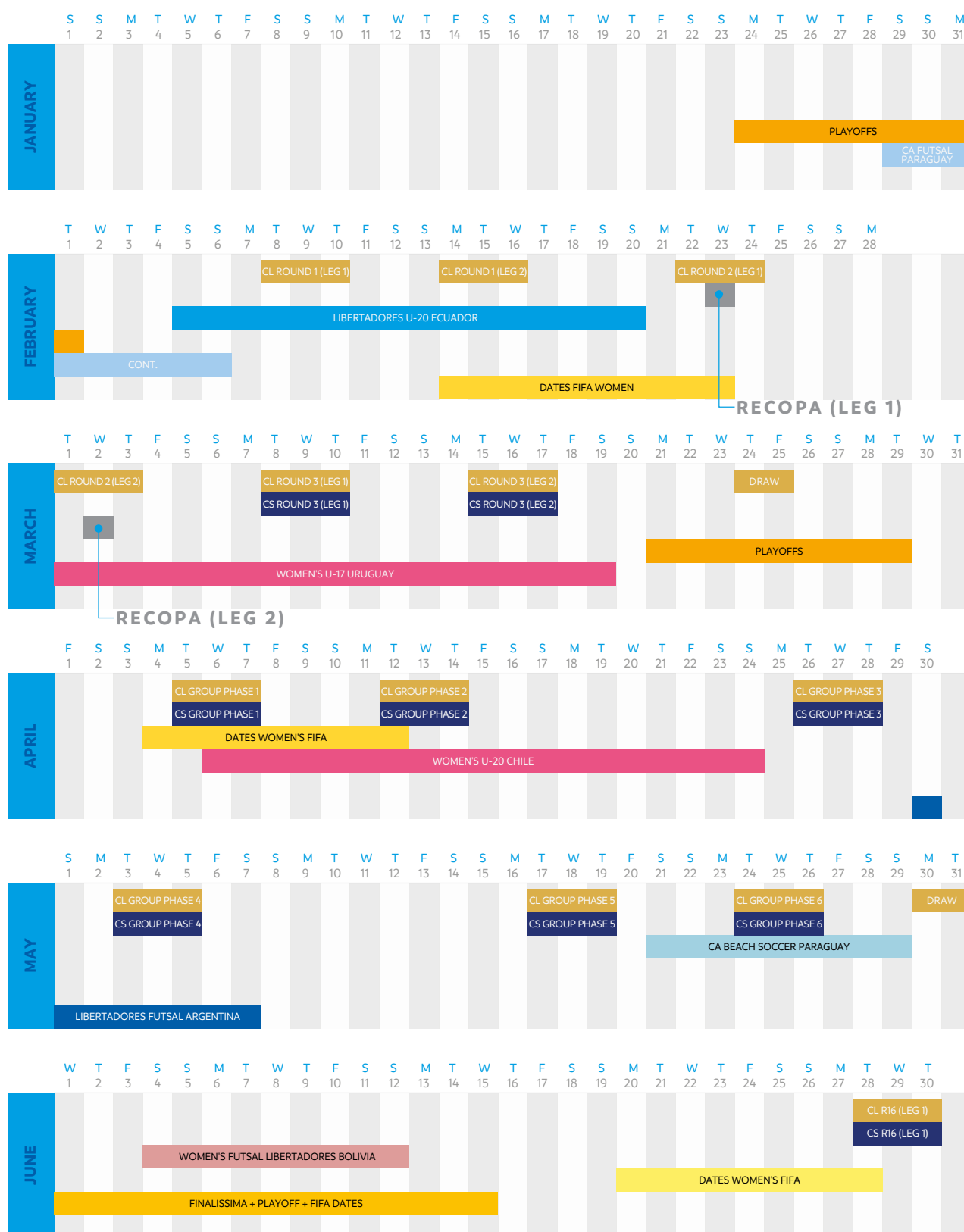


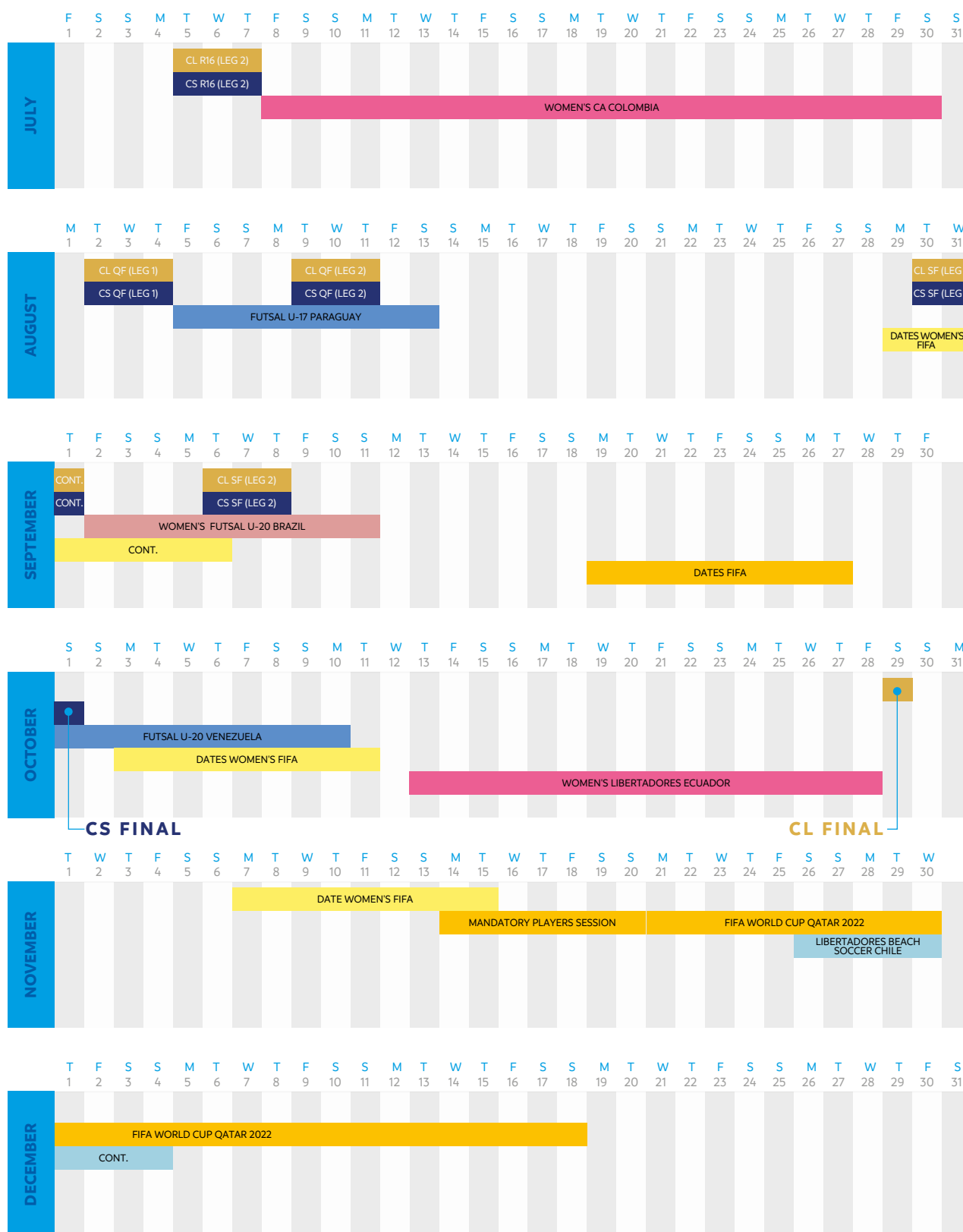
- CONMEBOL -
LIBERTADORES

Final: Montevideo, Uruguay
November 27, 2021



2022 CALENDAR





Broadcasters



Sponsors CONMEBOL Copa América



Sponsors CONMEBOL Libertadores



Sponsors CONMEBOL Sudamericana



Sponsors CONMEBOL Libertadores Femenina



CONMEBOL Official Provider



Credits

ANNUAL REPORT 2021

**Official publication of the
South American Football Confederation (CONMEBOL)**

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